Semiconductor Manufacturing Technician Skill Standards

Equipment Technician



Maricopa Advanced Technology Education Center Maricopa Community College District, Tempe, Arizona

Sponsors and Contributing Organizations —

i

The development of the Semiconductor Manufacturing Technician Skill Standards - Equipment Technician was sponsored with major funding from the Maricopa Advanced Technology Education Center through a grant from the National Science Foundation Advanced Technological Education (ATE) Program #DUE 9908419 to the Maricopa Community Colleges.





The project was conducted with support and authorization of the SEMATECH and SEMI/SEMATECH Technician Training Council.





IENTS

Additional financial support for the project was provided by:





Companies that contributed significantly to the development, profiling and validation effort include:

AMD Applied Materials Digital Huntair IBM Intel Microchip Motorola ST Microelectronics Texas Instruments

Acknowledgments

The development and publication of the Semiconductor Manufacturing Technician Skill Standards - Equipment Technician, has been a joint and collaborative effort between the SEMATECH and SEMI/ SEMATECH Technician Training Council, the Maricopa Advanced Technology Education Center and Richland College. We are grateful to the many industry participants who participated in the development and validation process. These technicians and supervisors donated their time and effort to insure the relevancy and currency of the standards.

The following members of the SEMATECH and SEMI/SEMATECH Technician Training Council contributed to the development of these skill standards.

Gayle Bowles Haecker - ATSI	Peter Parsons - PRI Automation
Jeff Dauphinee - IBM	John Paul - Motorola
Brent Donham - Richland College	Ezra Penermon - Texas Instruments
Dick Harris - Texas Instruments	Fred Schuneman - Pierce College
David Hata - Portland Community College	David Silver - Synopsys
Pamela Hull - Richland College	Diane Stone - Intel
Deonis James - Intel	Jim Thompson - IBM
Brent Kesterson - Richland College	Gayland Thorn - Intel
Michael Lesiecki - MATEC	Mike Torrez - Intel
Wendi Martin - Huntair	Ngoc Truong - Richland College
Randy Metevier - Applied Materials	Keith Whiteside - Texas Instruments
Dawn-Mechelle Nold - Texas SOICC	

Brent Kesterson at Richland College was primarily responsible for the process of development and validation. He and his colleagues from industry and academia are acknowledged as the key contributors to this document.

> Michael Lesiecki, Ph.D. Director Maricopa Advanced Technology Education Center

Cover photo courtesy of SpeedFam-IPEC.

For More Information -



Maricopa Advanced Technology Education Center 2323 West 14th Street Tempe, Arizona 85281

http://matec.org matec@maricopa.edu SEMATECH

SEmiconductor MAnufacturing TECHnology 2706 Montopolis Drive Austin, Texas 78741

http://www.sematech.org

480.517.8650 phone 480.517.8669 fax



Any opinions, findings and conclusions or recommendations in this material are those of the authors and committee and do not necessarily reflect the view of the National Science Foundation.

Copyright 2000: The Maricopa Advanced Technology Education Center (MATEC) through the Maricopa Community College District (MCCD). All rights reserved.

General permission is granted to educators to photocopy limited material from Semiconductor Manufacturing Technician Skill Standards for noncommercial instructional or scholarly use.

SEMATECH and SEMI/SEMATECH members alone have the right to reproduce this document for internal company use. Duplication with the intent to sell or distribute copies outside of these companies is not permitted.

To order additional copies or for more information on MATEC Curriculum Products, visit our web site at: http://matec.org, or call us at 480.517.8650.

Design and Layout by: Leslie Jabara

_____ Table of Contents

Overview
Background and Process1
How Can the Skill Standards Be Used3
SEMATECH and SEMI/SEMATECH Profile of Equipment Technicians5
What is a Skill Standard?6
Skill Standards
1. Implementing Quality Principles7
2. Demonstrating Working Knowledge of Basic Electronic Principles
3. Operating Equipment13
4. Processing Wafers15
5. Troubleshooting & Repairing Electrical/Electronic Systems
6. Troubleshooting & Repairing Pneumatic Systems
7. Troubleshooting & Repairing Hydraulic Systems25
8. Troubleshooting & Repairing Mechanical/Electromechanical Systems27
9. Troubleshooting & Repairing Vacuum Systems
10. Troubleshooting & Repairing RF Systems35
11. Operating Remote Systems
12. Performing Preventive & Routine Maintenance43
13. Maintaining Automated Systems49
14. Implementing Manufacturing Technology & Techniques
15. Utilizing Computers57
16. Adhering to Basic Safety Practices59
17. Applying Scientific Fundamentals61
18. Performing Mathematical Computations65
19. Recognizing Workplace Fundamental Principles
20. Using Information Skills73
21. Employing Interpersonal Skills77
22. Displaying Appropriate Personal Qualities81
Appendix
A. Performance Criteria Ranking83
B. Validation Data85
C. Glossary and Acronyms89
D. About the Sponsors91

Background and Process

1

Background

The SEMATECH and SEMI/SEMATECH Technician Training Council (1) Taskforce was formed in 1997 to address the problem statement:

"There is a lack of defined skill standards for semiconductor equipment technicians that can be communicated to economic and workforce initiatives and educational institutions."

The objective of the taskforce was to develop industry defined and validated skill standards for entry level equipment technicians focused on skills needed in the first six months on the job. The taskforce asked Brent Kesterson of Richland College to facilitate the project using the Performance Criteria Analysis List (PCAL[®]) approach.

The final skill standard statements are designed to establish performance and are directly related to what technicians actually do at the worksite. Many of the standards are designed for using information, communication and interpersonal skills. In addition, some of the standards are related to the technician's ability to apply basic principles of chemistry, physics and math.

PCAL Process

The PCAL process is an effective method developed by Richland College to determine specifically what skills graduates will need to be successful on the job. In addition to identifying the specific performance criteria (skills or behaviors) required, the PCAL includes data concerning how important each skill is for success, how proficient a worker needs to be at each skill, how difficult each skill is to learn, and how frequently each skill is used. After researching many pertinent documents the Richland Instructional Design staff drafted a list of over 200 skills required to be successful as a semiconductor equipment technician. This list was presented to the SEMI/SEMATECH Technician Training Council Task Force. The taskforce members reviewed and revised the draft list in collaboration with subject matter experts (SMEs) around the country. The final PCAL contained 247 performance criteria (observable and measurable behaviors).

Validating the PCAL

The next step was to validate the PCAL with more SMEs. A total of 41 SMEs from Arizona, New Mexico, Texas and Vermont were gathered in 5 focus group meetings and rated each of the 247 performance criteria for importance, proficiency level, difficulty to learn and frequency of use. A ranking scale of 1 lowest, to 4 highest was used to rate the criteria (see Appendix A for details). The performance criteria were ranked for significance using an algorithm, called the Emphasis Rating (ER, see Appendix A), based on importance, level, frequency and difficulty.

Committees then met to draft the actual skill standard statements using the ranked PCAL list.

Validating Skill Standard Statements

The final step was to insure that industry representative SMEs agreed with the skill standards as stated. To accomplish this, focus groups were conducted at 5 locations in Arizona, Oregon, Texas and Vermont. 20 representatives rated their agreement or disagreement with the skill standards. Significant agreement was documented with the list of skill standard statements. On a Likert Scale of Agreement (-2 = Strongly Disagree, -1 = Disagree, 0 = No Opinion, +1 = Agree, +2 = Strongly Agree) there were only 6 statements that had an average rating of 0 or less (see Appendix B for further details). These six statements were dropped from the final list that is published here. The bulk of the remaining ratings fell between +0.5 and +1.5, indicating strong agreement overall. The final statements were renumbered for convenience to account for the dropouts.

How Can the Skill Standards Be Used

Business Applications for Skill Standards*

Skill Standards are not only useful for educators and students, many businesses are finding the Standards helpful in employee hiring, evaluation and development processes. Listed below are applications provided by businesses of possible uses of Skill Standards.

- Review the Functional Job Analysis, specifically assess the functions and tasks for relevancy, frequency and importance for a particular job at your worksite. Develop hiring criteria, identifying which ones are most critical for a new job opening in your company or department.
- Use the scenarios to trigger relevant in-house situations in which an employee may be required to solve typically occurring problems or critical incidents. Customize the scenarios for the particular job; include scenarios during an interview or an in-house problem solving training session.
- Communicate performance expectations for specific tasks by adapting the performance criteria for the particular job in your firm. Define specifically what the employee is expected to know and do, define what success looks like using the Standards.
- Use the performance criteria for evaluating job and task performance.
- Create individual criteria for evaluating job and task performance.
- Create individual development plans based on the identified gaps in performance and skill level; chart an employee's progress toward achieving the skill standard.

*used with permission from the Skills Standards Guidebook I and II, 1997, Washington State Board for Community and Technical Colleges.

- Ask for evidence of achievement for a particular function or task. This could be a demonstration, a portfolio or a description of accomplishments with appropriate documentation.
- Update job descriptions based on the information in the Skill Standards.
- Update compensation based upon the level of complexity required to perform successfully in a given occupational cluster.
- Use the Skill Standards as a benchmark for expected performance; a means for measuring progress.
- Use the Skill Standards as the basis for a certificate or credential to assure employers of the level of proficiency of a new hire or transferred employee.
- Articulate goals based on the Skill Standards for future work performance as roles and responsibilities expand.
- Stimulate strategic thinking about workforce reorganization evaluate how work gets done using the major functions identified in the Skill Standard.

SEMATECH and SEMI/SEMATECH Profile of Equipment Technicians _

SEMICONDUCTOR EQUIPMENT TECHNICIAN JOB DESCRIPTION

Required Education and Experience

Associate degree in electronics, semiconductor manufacturing, microelectronics or related technical field *or* equivalent experience.

General Job Duties

Monitors, maintains and performs a variety of complex repairs on semiconductor wafer fabrication equipment to ensure uninterrupted production flow. Also performs periodic preventative maintenance procedures as defined by specifications. "Equipment technicians like to solve problems."

Provides technical support in the form of troubleshooting, installation, diagnostics, adjustment, repair, modification, assembly and calibration of equipment according to specifications, blueprints, manuals, drawings and verbal or written instructions. Utilizes a structured and comprehensive method to identify the root cause of process or equipment malfunction; implements corrective action after thorough analysis to increase probability of the right fix the first time based on product quality parameters. Performs electrical, mechanical, software troubleshooting and maintenance for related equipment, tools, cable assemblies and fixtures. Checks and calibrates tools, equipment and fixtures using test and diagnostic equipment as required. Cleans and lubricates shafts, bearings, gears and other parts of machinery. Assists in the layout, assembly, installation and maintenance of pipe systems and related equipment. Maintains and monitors maintenance parts stock. Maintains accurate records and logs of work performed, modifications, calibrations, adjustments and parts inventory.

May perform equipment and fixture modifications as directed by manufacturing engineers. Equipment used includes office equipment, power supplies, oscilloscopes, logic analyzers, volt meters, soldering irons, hand tools, power tools and personal computers or other hand/power tools and test equipment. Maintains proficiency in programmable controllers, microprocessors, control circuits, analog/digital circuits, motors and troubleshooting skills.

What is a Skill Standard?

Skill Standards are quality standards applied to people. They are specific statements of desired skill and knowledge presented in an observable and measurable form.

The statement contains a condition that defines under what circumstances it will be observed and measured. The desired behavior is defined and the standard criteria is stated in terms of "how good is good enough."

An example of a skill standard statement is:



The ranking information in terms of importance, proficiency, frequency and difficulty are shown for each statement.

1 - Implementing Quality Principles ____

Skill Standard Statement

1.1 Condition: Given a series of control charts and process specifications Behavior: Interpret data of SPC control charts Standard: Determining if action is required

1.2 Condition: Given a case scenario of unacceptable product quality Behavior: Communicate trends of machine performance Standard: Identifying appropriate action

1.3 Condition: Given a set of flow charts and input conditions Behavior: Analyze flow charts Standard: Identifying correct conclusion

1.4 Condition: Given ESD protection devices Behavior: Observe ESD precautions for product and equipment components Standard: Demonstrating proper use in accordance with appropriate procedures

1 - Implementing Quality Principles

Ranking

For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do





2 - Demonstrating Working Knowledge of Basic Electronic Principles ____

Skill Standard Statement

2.1 Condition: Given an equipment training device and a digital multimeter Behavior: Measure voltage, current and resistance Standard: According to the specified level of accuracy, without supervision

2.2 Condition: Given series and parallel circuit schematics

Behavior: Analyze series and parallel circuits containing resistors, inductors and capacitance Standard: By predicting and verifying waveforms at specified test points

2.3 Condition: Given a digital circuit with schematic, frequency counter (or equivalent) and logic analyzer Behavior: Analyze digital circuit Standard: By identifying logic condition, frequency and duty cycle at specified test points

2.4 Condition: Given a circuit with semiconductor components (e.g., diodes, SCRs, triacs) and schematic Behavior: Analyze semiconductor circuit Standard: By predicting and verifying waveforms at specified test points

2 - Demonstrating Working Knowledge of Basic Electronic Principles

Ranking



For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do

2 - Demonstrating Working Knowledge of Basic Electronic Principles _____

Skill Standard Statement

11 -

 2.5 Condition: Given an analog circuit with schematic and an oscilloscope Behavior: Analyze analog circuit Standard: By identifying the frequency, wave shape and amplitude at specified test points

 2.6 Condition: Given a list of major functional blocks (microprocessor, input, output and storage) Behavior: Analyze microprocessor system
 Standard: By drawing a block diagram indicating the signal flows between the functional blocks

2 - Demonstrating Working Knowledge of Basic Electronic Principles

Ranking

For the first 6 months on the job:
Importance - how important is it to know or do
Proficiency - how well must it be done
Frequency - how frequently is the task done or the knowledge applied
Difficulty - how difficult is it to learn or do



3 - Operating Equipment _____

Skill Standard Statement

3.1 Condition: Given an equipment training device, specified parameters and minimal assistance Behavior: Qualify manufacturing equipment (by adjusting, calibrating and testing) Standard: According to specifications

3.2 Condition: Given an equipment training device, specified parameters and minimal assistance Behavior: Operate manufacturing equipment Standard: According to the specified level of accuracy

3.3 Condition: Given a set of scenarios of equipment performance Behavior: Identify equipment inaccuracy Standard: By classifying each as acceptable or unacceptable

3.4 Condition: Given an equipment training device in and out of control or malfunctioning mode and a troubleshooting procedure
 Behavior: Troubleshoot manufacturing equipment
 Standard: By identifying most probable failure modes

3 - Operating Equipment

Ranking

For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do





4 - Processing Wafers _____

Skill Standard Statement

4.1 Condition: Given actual or simulated processing equipment, ergonomic constraints, instructions and minimal supervision

Behavior: Adhere to wafer handling and manufacturing procedures

Standard: In accordance with process recipe (using appropriate wafer transport and handling procedures)

4.2 Condition: Given a list of the major steps in the manufacturing process and a list of purposes of each Behavior: Recognize the steps in the wafer manufacturing process Standard: By matching each step to its purpose

4.3 Condition: Given a list of the major process equipment and a list of functionality Behavior: Recognize the function of process equipment Standard: By matching each equipment to its function

 4.4 Condition: Given actual or simulated process equipment, measurement tools (e.g., nanospec, resistivity) and procedures
 Behavior: Measure process metrics Standard: To specified accuracy

4 - Processing Wafers

Ranking







16

5 - Troubleshooting and Repairing Electrical/Electronic Systems _____

Skill Standard Statement

5.1 Condition: Given a set of electrical/electronic performance scenarios Behavior: Recognize electrical/electronic malfunction indications Standard: By identifying each as a correct or incorrect function

 5.2 Condition: Given electrical/electronic equipment training device, PM procedure, basic hand tools and replacement parts kit
 Behavior: Conduct routine preventative maintenance Standard: According to PM procedures

5.3 Condition: Given an equipment training device with an electrical fault, appropriate test equipment, wiring diagrams and schematics
 Behavior: Troubleshoot root-cause of electronic failures
 Standard: By proven techniques to device level

5.4 Condition: Given line schematic, wiring diagram and a set of conditions Behavior: Interpret electrical/electronic diagrams Standard: By determining conditions at specified points

5 - Troubleshooting and Repairing Electrical/Electronic Systems

Ranking



For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do

5 - Troubleshooting and Repairing Electrical/Electronic Systems _____

Skill Standard Statement

- 5.5 Condition: Given an equipment training device, electronic sensors, motor controllers, connectors, relays, transducers, circuit board components, servo amplifiers, electrical cables, fiber optic cables, necessary tools, wiring diagrams, schematics, appropriate instructions and minimal assistance
 Behavior: Replace electrical components Standard: According to specifications
- 5.6 Condition: Given an equipment training device, electronic sensors, motor control circuits, cables, connectors, relays, transducers, necessary tools and test equipment, appropriate instructions and minimal assistance
 Behavior: Troubleshoot electrical/electronic components and devices, using proven techniques
 Standard: According to specification
- 5.7 Condition: Given an equipment training device, electronic sensors, motor control circuits, high voltage and 3-phase power supplies, transducers, servo amplifiers, fiber optic cables, necessary tools and minimal assistance Behavior: Repair electrical/electronic systems
 Standard: According to specification
- **5.8** Condition: Given a motor controller, a set of parameters and appropriate instructions Behavior: Program motor controllers Standard: With correct parameters

5 - Troubleshooting and Repairing Electrical/Electronic Systems

Ranking

For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do



noto courtesy of Texas Instrum



6 - Troubleshooting and Repairing Pneumatic Systems _____

Skill Standard Statement

6.1 Condition: Given a pneumatic equipment training device, actuators, control valves, pressure switches, cylinders, gauges, filters, basic hand tools, installation instruction and minimal assistance
 Behavior: Recognize pneumatic malfunction indications
 Standard: By identifying induced flaw

6.2 Condition: Given a pneumatic equipment training device, actuators, control valves, pressure switches, cylinders, gauges, filters, basic hand tools, installation instruction and minimal assistance
 Behavior: Conduct preventive maintenance on items including a pressure source, regulators and piping Standard: According to PM procedure

6.3 Condition: Given diagrams

Behavior: Interpret pneumatic system Standard: By identifying components, flow direction and interconnection

6.4 Condition: Given pneumatic materials Behavior: Select the correct materials Standard: According to system requirements

6 - Troubleshooting and **Repairing Pneumatic Systems**

Ranking





3.2

3

3

3

3

4

2.9

2.4

2.3

2.3

2

2.8

2.5

2.3

2

2.5

2.4

2

2.3

2

1.7

1

2.0

2.8

1.8

Importance

Proficiency

Frequency

Difficulty

Importance

Proficiency

Frequency

Difficulty

Importance

Proficiency

Frequency

Difficulty

Importance

Proficiency

Frequency

Difficulty

0

0

0

0

6.1

6.2

6.3

6.4

courtesy of Tom Way / IBM Corp.

6 - Troubleshooting and Repairing Pneumatic Systems _____

Skill Standard Statement

6.5 Condition: Given a pneumatic equipment training device, test equipment and appropriate instruction Behavior: Perform pneumatic diagnostic tests including measuring air pressure and flow rate Standard: By verifying system operating specifications

- 6.6 Condition: Given a pneumatic equipment training device, actuators, control valves, pressure switches, cylinders, gauges, filters, basic hand tools, installation instruction and minimal assistance
 Behavior: Install pneumatic components Standard: According to specifications
- 6.7 Condition: Given a pneumatic equipment training device, actuators, control valves, pressure switches, cylinders, gauges, filters, basic hand tools, installation instructions and minimal assistance
 Behavior: Maintain pneumatic components Standard: According to specifications
- 6.8 Condition: Given a pneumatic equipment training device, actuators, control valves, pressure switches, cylinders, gauges, filters, basic hand tools, installation instruction and minimal assistance
 Behavior: Troubleshoot pneumatic components Standard: According to specifications

6 - Troubleshooting and Repairing Pneumatic Systems

Ranking



For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do

7 - Troubleshooting and Repairing Hydraulic Systems ____

Skill Standard Statement

7.1 Condition: Given a hydraulic pump, gauge, filter, accumulator, flow control valve, servo valve, directional valve, pressure control valve, preventive maintenance instructions and minimal assistance
 Behavior: Conduct preventive maintenance on equipment including hydraulic diagnostic tests
 Standard: By identifying induced flaw and recognizing malfunction indications

 7.2 Condition: Given a hydraulic pump, gauge, filter, accumulator, flow control valve, servo valve, directional valve and pressure control valve
 Behavior: Install hydraulic components Standard: According to specifications

7.3 Condition: Given a hydraulic pump, gauge, filter, accumulator, flow control valve, servo valve, directional valve, pressure control valve, hydraulic pressure and hydraulic servo system
 Behavior: Adjust hydraulic components

 Standard: According to specifications

 7.4 Condition: Given a hydraulic pump, gauge, filter, accumulator, flow control valve, servo valve, directional valve and pressure control valve
 Behavior: Troubleshoot hydraulic components Standard: According to specifications

7 - Troubleshooting and Repairing Hydraulic Systems

Ranking







8 - Troubleshooting and Repairing Mechanical/Electromechanical Systems

Skill Standard Statement

 8.1 Condition: Given appropriate instructions, mechanical drive, servo, pump, stepper, clutch and speed reducer Behavior: Perform mechanical and electromechanical diagnostic tests (which include determining speed, torque, force and power)
 Standard: By identifying induced flaw and recognizing malfunction indications

 8.2 Condition: Given a mechanical drive, servo, pump, stepper, clutch, speed reducer and PM procedure Behavior: Perform preventive maintenance checks and adjustments, including linkage and gear trains, setting mechanical stops and end positions of actuators Standard: According to procedure and specifications

8.3 Condition: Given a mechanical drive, servo, pump, stepper, clutch and speed reducer Behavior: Install mechanical and electromechanical componenets Standard: According to specifications

 8.4 Condition: Given a mechanical drive, servo, pump stepper, clutch and speed reducer Behavior: Adjust mechanical and electromechanical components Standard: According to specifications

8 - Troubleshooting and Repairing Mechanical/Electromechanical Systems

Ranking

For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do



Photo courtesy of Texas Instrument



8 - Troubleshooting and Repairing Mechanical/Electromechanical Systems _____

Skill Standard Statement

8.5 Condition: Given a mechanical drive, servo, pump, stepper, clutch and speed reducer Behavior: Troubleshoot mechanical and electromechanical components Standard: According to specifications

8 - Troubleshooting and Repairing Mechanical/Electromechanical Systems

Ranking



For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do



Photo courtesy of SpeedFam-IPEC

9 - Troubleshooting and Repairing Vacuum Systems ____

Skill Standard Statement

9.1 Condition: Without access to manuals or text books

Behavior: Explain vacuum fundamentals

Standard: By describing the process of creating a vacuum at low, high and ultrahigh levels with reference to the process used for pumping and the achievable range of vacuum for each level

9.2 Condition: Given one list of vacuum pumps and gauges and another list of descriptions of rough, high and ultrahigh vacuum operational uses
 Behavior: Describe the operation of vacuum pumps and gauges
 Standard: By correctly matching each device to its description of operation

9.3 Condition: Given a vacuum training device, manual and minimal assistance Behavior: Install vacuum pumps and gauges Standard: According to specification

 9.4 Condition: Given a vacuum training device, PM procedure and minimal assistance Behavior: Maintain vacuum systems Standard: By performing maintenance procedure according to specifications
9 - Troubleshooting and Repairing Vacuum Systems

Ranking





3.6

2.8

2.6

Importance

Proficiency

Frequency

9.1

9.2

9.3

9.4



32

Skill Standard Statement

9.5 Condition: Given a vacuum training device and list of vacuum components (e.g., valves, fittings, etc.) Behavior: Identify vacuum components Standard: By identifying each component and its location on the training device

9.6 Condition: Given a list of materials and their specifications (including vapor pressure) and the specifications required of the vacuum system
 Behavior: Identify materials for use in vacuum systems
 Standard: By distinguishing appropriate materials used to achieve required specification

 9.7 Condition: Given a vacuum training device, procedures, leak detector, residual gas analyzer and supervision Behavior: Conduct vacuum diagnosis (using a vacuum diagnostic system) Standard: According to procedure

9.8 Condition: Given equipment manual Behavior: Follow specific vacuum safety practices Standard: By identifying specific safety hazards associated with vacuum systems

9 - Troubleshooting and Repairing Vacuum Systems

Ranking



10 - Troubleshooting and Repairing RF Systems _____

Skill Standard Statement

 10.1 Condition: Given a list of RF matches in the semiconductor industry, RF match theory and impedance matching Behavior: Explain the purpose of each Standard: According to specifications

 10.4 Condition: Given a list of RF requirements, coaxial cables, AC ground and DC ground Behavior: Identify requirements for RF connections and cabling Standard: According to RF requirements

10 - Troubleshooting and Repairing RF Systems

Ranking



For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do



hoto courtesy of SEMATECH.

10 - Troubleshooting and Repairing RF Systems _____

Skill Standard Statement

10.5 Condition: Given a list of RF troubleshooting equipment including oscilloscope, spectrum analyzer, frequency counter, power meter, dummy loads and directional coupler
 Behavior: Identify RF equipment purpose and proper use Standard: By matching the lists

10 - Troubleshooting and Repairing RF Systems

Ranking



11 - Operating Remote Systems —

Skill Standard Statement

11.1 Condition: Given a block diagram of a liquid heat exchanger

Behavior: Describe the function of a liquid heat exchanger Standard: By matching operation and purpose for each major component

11.2 Condition: Without references

Behavior: Recall the reason for using DI water in semiconductor manufacturing Standard: By identifying two major reasons

11.3 Condition: Given a list of major components (e.g., bulk storage, pumps, piping, gas interface box, controller, sensors, forelines, mass flow controllers)
 Behavior: Identify cause and effects of problems with the gas delivery system Standard: By matching the operation and purpose of each

11.4 Condition: Given a block diagram of a refrigeration system and a list of equipment functions Behavior: Recognize the function of a refrigeration system Standard: By matching the operation and purpose of each major component

= 11 - Operating Remote Systems

Ranking







11 - Operating Remote Systems _____

Skill Standard Statement

11.5 Condition: Given a list of major components (e.g., bulk storage, pumps, piping, valves, sensors, regulators) Behavior: Identify cause and effects of problems within the liquid delivery system Standard: By matching the operation and purpose of each

_ 11 - Operating Remote Systems

Ranking



12 - Performing Preventive and Routine Maintenance _

Skill Standard Statement

12.1 Condition: Given a variety of drills and attachments
 Behavior: Utilize drills and attachments
 Standard: According to manufacturer's operations and safety specifications

12.2 Condition: Given a variety of power drills requiring maintenance and documented maintenance procedures Behavior: Maintain power drill Standard: According to manufacturer's maintenance and safety specifications

12.3 Condition: Given an equipment training device, a selection of lubricants and a list of equipment lubrication requirements
 Behavior: Use appropriate lubricants

 Standards: According to specifications

12.4 Condition: Given a maintenance record form, a scenario of performed maintenance and appropriate instructions Behavior: Fill out maintenance record form including appropriate information Standard: In the correct format

12 - Performing Preventive and Routine Maintenance

Ranking

For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do





Photo courtesy of Texas Instrume

12 - Performing Preventive and Routine Maintenance _

Skill Standard Statement

12.5 Condition: Given a service bulletin and an equipment training device Behavior: Comply with requirements of service bulletin Standard: According to stated parameters

12.6 Condition: Given appropriate measurement tools and a group of items requiring measurement of depth, length, width, thickness, inside diameter, outside diameter or gap
 Behavior: Use mechanical measuring devices to calculate dimensions
 Standard: Within specified tolerances

12.7 Condition: Given a set of equipment manufacturer's manuals along with troubleshooting, repairing and operational scenarios
 Behavior: Locate reference in manufacturer's manuals
 Standard: By correctly identifying reference for each scenario

 12.8 Condition: Given a set of mechanical, electrical and electronic drawings and a number of related equipment parts Behavior: Interpret drawing of parts Standard: Matching each drawing to appropriate part

12 - Performing Preventive and Routine Maintenance

Ranking



12 - Performing Preventive and Routine Maintenance ____

Skill Standard Statement

12.9 Condition: Given a set of graphs or charts with references Behavior: Interpret graphs or charts Standard: By identifying any required actions

12.10 Condition: Given screwdrivers, wrenches, sockets, hammers, pliers, wire strippers, saws, torque wrenches, vises, files and other special tools
 Behavior: Utilize a variety of hand tools correctly
 Standard: Applying each tool to an appropriate task

12 - Performing Preventive and Routine Maintenance

Ranking



Skill Standard Statement

 13.1 Condition: Given a robot coordinate systems training device, appropriate references and minimal assistance Behavior: Calibrate robot coordinate systems Standard: According to referenced performance and safety specifications

13.2 Condition: Given basic hand tools, appropriate references, minimal assistance and an automated systems equipment training device containing errors in robotics, end effectors, fixed automations and material transfer systems Behavior: Troubleshoot automated systems including robots, end effectors, fixed automations and material transfer systems
 Standard: According to referenced performance and safety specifications

13.3 Condition: Given an automated systems equipment training device containing robotics, end effectors, fixed automations, materials transfer systems, basic hand tools, appropriate references and minimal assistance Behavior: Install automated systems including robots, end effectors, fixed automations and material transfer systems
 Standard: According to referenced performance and safety specification

13.4 Condition: Given an automated systems equipment training device containing robotics, end effectors, fixed automations, material transfer systems, basic hand tools, appropriate references and minimal assistance Behavior: Maintain automated systems including robots, end effectors, fixed automations and material transfer systems
 Standard: According to referenced performance and safety specifications

13 - Maintaining Automated Systems

Ranking







hoto courtesy of SEM.

Skill Standard Statement

13.5 Condition: Given an automated systems equipment training device containing robotics, end effectors fixed automations, and material transfer systems, appropriate references and minimal assistance
 Behavior: Program automated systems including robots, end effectors, fixed automations and material transfer systems
 Standard: According to referenced specifications

 13.6 Condition: Given an automated systems training device, appropriate references and minimal assistance Behavior: Adjust feedback loops Standard: According to referenced performance and safety specifications

13.7 Condition: Given a scenario of robot sensing equipment and a choice of requirements Behavior: Select appropriate robot sensing requirements Standard: According to robot specifications

13.8 Condition: Given an automated systems equipment training device containing robotics, end effectors, fixed automations, and material transfer systems, appropriate references and minimal assistance
 Behavior: Operate automated systems including robots, end effectors, fixed automations, machine vision systems and material transfer systems
 Standard: According to referenced performance and safety precautions

13 - Maintaining Automated Systems

Ranking



For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do



Photo courtesy of SCP Global Technologies.

Skill Standard Statement

 13.9 Condition: Given an automated systems training device, appropriate references and minimal assistance Behavior: Perform zeroing of encoders Standard: According to referenced performance and safety specifications

13 - Maintaining Automated Systems

Ranking





Skill Standard Statement

 14.1 Condition: Given a cleanroom environment, materials, protocol guidelines and a set of task-oriented scenarios Behavior: Conform to cleanroom protocol Standard: According to specifications

14.2 Condition: Given appropriate instructions and minimal assistance
 Behavior: Maintain chemical and gas delivery and disposal systems
 Standard: According to appropriate cleanroom and process specifications

14 - Implementing Manufacturing _____ Technology and Techniques

Ranking



For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do



noto courtesy of SEMATECH

15 - Utilizing Computers _____

Skill Standard Statement

15.1 Condition: Given a microcomputer system equipped with software Behavior: Read and respond to screen commands Standard: With no errors

15.2 Condition: Given a computer system and data sources Behavior: Extract data Standard: Saving specific data to a separate file

15.3 Condition: Given a computer system equipped with application software Behavior: Demonstrate a working knowledge of word processing and spreadsheet functions Standard: By entering, editing, saving and printing data

15.4 Condition: Given a microcomputer system, software, installations manual and minimal assistance Behavior: Install and set up software Standard: According to specification

- Utilizing Computers

Ranking







Skill Standard Statement

16.1 Condition: Given actual or simulated wafer fab manufacturing equipment, manufacturing scenarios in electrical, chemical, RF, high voltage and gas environments and minimal assistance
 Behavior: Follow basic safety practices
 Standard: According to appropriate procedures

16.2 Condition: Given wafer fab manufacturing scenarios, OSHA standards and no assistance Behavior: Apply appropriate OSHA standards Standard: According to regulations

16.3 Condition: Given an equipment training device Behavior: Demonstrate emergency shutdown procedures Standard: According to guidelines

16.4 Condition: Without references or assistance Behavior: Explain the purposes of the emergency response team Standard: According to specifications

16 - Adhering to Basic Safety Practices

Ranking





17 - Applying Scientific Fundamentals _

Skill Standard Statement

17.1 Condition: Given a list of balanced chemical reactions and a list of descriptions of processes that may include the name of the chemical (but not the formula)

Behavior: Demonstrate knowledge of basic chemical reactions applied to semiconductor processes Standard: By correctly matching the reaction to the process

17.2 Condition: Given a list of chemicals found in a fab, descriptions of various chemical processes conducted in the fab and MSDS's

Behavior: Explain fundamental behavior of acids, bases and solvents

Standard: Recommending an appropriate acid, base or solvent for use in each process (e.g., BOE, solvent for EBR)

17.3 Condition: Given a schematic of photolithography equipment such as a stepper Behavior: Apply the principles of optics

Standard: By describing the rationale for the choice of light source, identify the region of the spectrum, illustrate how optical elements transfer the image and define the features that control the resolution of the system

17.4 Condition: Given a semiconductor process (etching, sputtering or CVD)
 Behavior: Apply the principles of plasma physics
 Standard: By writing a description of the chemical interactions that take place during the process

17 - Applying Scientific Fundamentals

Ranking





17 - Applying Scientific Fundamentals _____

Skill Standard Statement

17.5 Condition: Given a transducer, sensor or measurement device used in semiconductor process equipment

Behavior: Apply the principles of physics to the operation of transducers, sensors and other measurement devices

Standard: By writing a description (including diagrams and drawings) of the operation, troubleshooting and maintenance of the device

17 - Applying Scientific Fundamentals

Ranking



18 - Performing Mathematical Computations _____

Skill Standard Statement

 18.1 Condition: Given a set of measurements, including scientific notation and mathematical operators Behavior: Calculate including units of measure Standard: Expressing results in English and metric units

 18.2 Condition: Given etch rate and acid concentration table and desired material thickness Behavior: Perform calculations common to processing chemicals Standard: Devising recipe for material removal

18.3 Condition: Given examples
 Behavior: Perform calculations common to physics, chemistry and electronics
 Standard: Without error

 18.4 Condition: Given matching lists of statistical methods and descriptions of statistical calculations Behavior: Identify fundamental statistical methods (STD, mean, median, mode, etc.) Standard: By matching method and description

65

18 - Performing Mathematical Computations

Ranking



For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do



Photo courtesy of SpeedFam-IPEC

18 - Performing Mathematical Computations _____

Skill Standard Statement

18.5 Condition: Given examples of the 7 QC tools (Pareto, fishbone cause-analysis diagram, control chart, force-field diagram, trend chart, flow diagram and histogram)
 Behavior: Explain the purpose and function of SPC and related charts/reports
 Standard: By matching each data set to QC tool data type and to correct tool
18 - Performing <u>Mathematical Computations</u>

Ranking



19 - Recognizing Workplace Fundamental Principles _____

Skill Standard Statement

19.1 Condition: Without references

Behavior: Describe importance of value added and non-value added processes Standard: Without error

19.2 Condition: Given an employee benefits packet Behavior: Describe the cost and value of employee benefits Standard: According to current cost data and text referenced in the packet

19.3 Condition: Given case studies and assigned learning materials Behavior: Describe the value of ethical behavior to the individual and the employer in each case study Standard: Based on assigned learning material

19.4 Condition: Given a list of business practices

Behavior: Recognize ethical and non-ethical business practices

Standard: By categorizing ethical and non-ethical behaviors appropriately based on assigned learning material

19 - Recognizing Workplace Fundamental Principles

Ranking







19 - Recognizing Workplace Fundamental Principles _____

Skill Standard Statement

19.5 Condition: Given a model of a goal containing the required elements (quantity, quality and time) Behavior: Establish a goal (personal or occupation related) Standard: By writing a goal that exhibits all required elements represented in the model

19 - Recognizing Workplace Fundamental Principles

Ranking



20 - Using Information Skills _____

Skill Standard Statement

20.1 Condition: Given a scenario with a series of steps in a procedure (to include gathering malfunction information, recording data and communicating equipment information for shift pass down) and an equipment training device
 Behavior: Read and interpret technical materials
 Standard: By completing the procedure according to specification

20.2 Condition: Given an equipment training device with an existing set of instructions and a new step to be added (e.g., a field service bulletin)
 Behavior: Maintain documentation
 Standard: By correctly placing the new instruction step

20.3 Condition: Given an equipment training device and task completion specification Behavior: Provide instruction Standard: Enabling a peer to successfully complete the task

20.4 Condition: Given a project outline including several tasks, stated prerequisites and appropriate instructions Behavior: Schedule tasks Standard: In correct sequence

20 - Using Information Skills

Ranking

For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do





74

20 - Using Information Skills _____

Skill Standard Statement

20.5 Condition: Given reports of machine performance parameters and instructions Behavior: Organize information Standard: Compiling a data table

20 - Using Information Skills

Ranking



21 - Employing Interpersonal Skills -

Skill Standard Statement

21.1 Condition: Given a typical work site scenario and a partner

Behavior: Demonstrate productive interpersonal relationships

Standard: By role playing appropriate behavior including accurate assessment of client/customer needs, conflict resolutions and leadership skills based on assigned learning material

21.2 Condition: Given specs for a complex, team-oriented project (e.g., an automated material transfer system), appropriate equipment and tools, a list of team members and minimal assistance

Behavior: Exhibit teamwork skills

Standard: By demonstrating appropriate teamwork skills including respect for diversity, acceptance of constructive feedback, contributions to brainstorming and participating in team self-direction in setting, programming and troubleshooting the system according to specifications

21.3 Condition: Given a scenario of significantly changing work situations Behavior: Contribute to change Standard: By describing constructive actions employees could take

21.4 Condition: Given a list of common company policies and procedures and a scenario depicting conflicts between policy and common practice

Behavior: Follow operational procedures

Standard: By role playing appropriate actions and explaining importance of company policies and procedures

= 21 - Employing Interpersonal Skills

Ranking

For the first 6 months on the job: **Importance** - how important is it to know or do **Proficiency** - how well must it be done **Frequency** - how frequently is the task done or the knowledge applied **Difficulty** - how difficult is it to learn or do



Importance

Proficiency

21.1

3.8

3.0



78

21 - Employing Interpersonal Skills _____

Skill Standard Statement

21.5 Condition: Given a group generated DO/DON'T List of responsible behavior or equivalent Behavior: Exhibit responsibility Standard: By complying with the DO/DON'T List

= 21 - Employing Interpersonal Skills

Ranking



22 - Displaying Appropriate Personal Qualities _____

Skill Standard Statement

22.1 Condition: Given scenarios in which one's self-esteem is challenged Behavior: Demonstrate appropriate self-esteem Standard: By selecting the appropriate responses

22.2 Condition: Given policy, a set of scenarios concerning harassment, discrimination, etc. Behavior: Demonstrate appropriate social skills Standard: By complying with policies

 22.3 Condition: Given a scenario in which you have a challenging amount of work to accomplish in a minimal amount of time
 Behavior: Display self-management skills Standard: By describing strategies to accomplish all assigned work

22 - Displaying Appropriate Personal Qualities

Ranking





Appendix A -Performance Criteria Ranking _

Ranking

The PCAL (Performance Criteria Analysis List) process uses a ranking scale based upon four factors. For every performance criteria statement (PCS) in the list, a score was assigned as follows for each factor:

<u>IMPORTANCE</u> (How important is it for entry level employees to know or do the PCS?)

- 4 = Highest Much higher priority than other PCSs on the list. CRUCIAL and highest priority. Inadequate knowledge or performance of PCS would adversely impact quality or safety of products/services.
- 3 = High Somewhat higher priority than other PCSs on the list. Inadequate knowledge or performance of PCS might adversely impact quality or safety of products/services to some degree.
- 2 = Low Somewhat lower priority than other PCSs on the list. Inadequate performance of PCS may not directly impact quality or safety of products/services.
- 1 = Lowest Much lower priority than other PCSs on the list. Inadequate performance of PCS would not have a direct impact on quality or safety of products/services, but must be performed.

<u>PROFICIENCY</u> (How good is good enough for entry level employees to know or do the PCS?)

- 4 = Highest Can recall and apply complex facts and principles and resolve problems. Can evaluate conditions and make proper decisions using complex facts and principles. Can do all elements of PCS quickly and accurately with no supervision.
- 3 = High Can recall and apply many facts and principles to different situations. Can analyze facts and principles and draw some appropriate conclusions. Can do all elements of PCS. Only needs spot checks of work.
- 2 = Low Can recall some facts and principles. Can state general principles about the subject. Can do many elements of the PCS but requires help on the hardest parts.
- 1 = Lowest Can recognize only simple facts and terms. Can do only simple parts of PCS and must be closely supervised.

Appendix A -Performance Criteria Ranking

FREQUENCY (How frequently are entry level employees expected to know or do the PCS?)

- 4 = Highest Spends much more time doing this than most other PCSs on the list.
- 3 = High Spends a little more time doing this than other PCSs on the list.
- 2 = Low Spends somewhat less time doing this than other PCSs on the list.
- 1 = Lowest Spends much less time doing this than other PCSs on the list.

<u>DIFFICULTY</u> (How difficult is it for entry level employees to know or do the PCS?)

- 4 = Highest Much more difficult to learn and perform than other PCSs on list.
- 3 = High Somewhat more difficult to learn and perform than other PCSs on list.
- 2 = Low Somewhat easier to learn and perform than other PCSs on list.
- 1 = Lowest Much easier to learn and perform than other PCSs on the list.

A sample shown below illustrates the rating scale.

Skill	Imp	Pro	Fre	Dif
Identify and communicate trends of	3.5	2.5	2.7	3.2
machine performance				

The values are based on a scale of 0-4, with 4 being the highest rank. The numbers shown are an average of all respondents (41 possible). Similar data exist for the entire list of skills.

Appendix A -Performance Criteria Ranking _____

Emphasis Rating (ER)

The emphasis rating shown below, combines the importance, proficiency, frequency and difficulty rankings to give a weighted, overall rating. This was used to prioritize and determine which skills were eventually considered most important to be included in the final list.

$$ER = \frac{1}{8} \left[\frac{\left(\frac{\# \text{ of responses}}{41}\right)}{.25} + (Imp \text{ x } 3) + Pro + Fre + (Dif \text{ x } 2) \right]$$

The first term in brackets weights the number of responses compared to the 41 total respondents. Not all respondents replied to every skill in the list if their expertise was outside of the area for example. Thus a skill that is performed by all gives a higher ER.

Both Importance and Difficulty are weighted given multiplying factors of three and two respectively to reflect their emphasis. The term 1/8 normalizes the maximum ER value to 4.0. In the skill example above, there were 41 responses to give an ER as shown below:

$$ER = \frac{1}{8} \left[\frac{\left(\frac{41}{41} \right)}{.25} + (3.5 \times 3) + 2.5 + 2.7 + (3.2 \times 2) \right]$$
$$= 3.3$$

In the process of creating the skill standards, those skills with ER's of less than 2.0 were not considered.

- Appendix A – Performance Criteria Ranking

Appendix B -Validation Data _____

Validation Data

The skill standards as stated were reviewed for agreement by industry subject matter experts. Using a Likert Scale (-2 = strongly disagree, -1 = disagree, 0 = no opinion, +1 = agree, +2 = strongly agree). The average rating for all the statements is shown on the graph at right. The skill standard statements (six in total) that had a rating ≤ 0 were not included in the final list.

Appendix B -Validation Data

Validation Ratings



Skill Standard Running Number

Appendix C -Glossary and Acronyms _____

According to Specification

A defined specification which will vary depending on the learning and training environment. May be manufacturers' specifications or specifications identified in learning materials.

BOE

Buffered Oxide Etch

Control Chart

Used in Statistical Process Control; contains upper and lower control limits, mean, a series of data points and description of parameter being tracked.

CVD

Chemical Vapor Deposition

DI

De-Ionized

EBR

Edge Bead Removal

Equipment Training Device

Equipment consisting of sufficient components and devices (real or simulated) to enable the learner to demonstrate the skill or knowledge required.

ESD

Electro-Static Discharge

Flow Chart

A diagram illustrating a process or procedure which often contains inputs, action steps, decision points and outputs.

Maintenance Record Form

A form (soft copy or hard copy) for recording actions, readings and comments used to document maintenance tasks.

MSDS

Material Safety Data Sheet

OSHA

U.S. government agency "Occupational Safety and Health Administration."Proven Techniques Techniques that have become accepted standards in the industry and classroom learning environments.

QC

Quality Control

RF

Radio Frequency

Scenario

A plausible situation designed to enable proof of compliance with a standard.

SPC

Statistical Process Control

Appendix D -About the Sponsors _____

Maricopa Advanced Technology Education Center (MATEC)

Established in 1996, the Maricopa Advanced Technology Education Center (MATEC) is a National Science Foundation (NSF) funded National Center of Excellence. MATEC is intended to be a permanent center for education and workforce development in the semiconductor industry. MATEC provides the key elements that lead to lifelong learning and success for participants who plan to enter and work in the semiconductor industry.

Technician Performance Improvement Council (TPIC)

The TPIC, formerly known as the Technician Training Council, acts as a catalyst to influence the application of effective learning models that support strategic development of semiconductor process and equipment technician training. Council members include technician training professionals from SEMATECH and SEMI/SEMATECH member companies. Much of the council's work is accomplished through task forces which take on projects of relevance to the industry as a whole. Task force results are presented to the general membership and if appropriate are published as technical documents for dissemination.